



S.B. BALLARD
CONSTRUCTION
COMPANY

March 18, 2009

All:

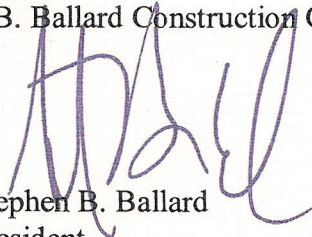
S.B. Ballard Construction Company would like to extend our appreciation of your hard work and effort on the Foreman Field Parking Garage located on 49th Street at Old Dominion University.

This parking garage was completed 6 months ahead of schedule, which is an amazing accomplishment. This project would not have been successful without the teamwork, communication and dedication from everyone who worked on the garage.

S.B. Ballard placed the enclosed advertisement in the Virginia Pilot on Tuesday, March 17, 2009. It was a full page colored ad located in the first section on Page 6. S.B. Ballard will also be placing the advertisement in the Richmond Times Dispatch on Tuesday, March 24, 2009.

Thank you again for hard work and we look forward to completing more projects, with your assistance, ahead of schedule.

Sincerely,
S.B. Ballard Construction Company


Stephen B. Ballard
President

This Job was a True TEAM!!
EFFORT
Thanks Steve
GAME DAY next

www.sballard.com

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